

June 17, 2025

Participants (list with titles at the end):

- **Online:** (b)(6)
- **In-Person:** Ken Jackson, Carolina Serrano, (b)(6) Christie Savage, (b)(6) Danielle Mutone-Smith, (b)(6) Dianna Darsney de Salcedo, (b)(6)

Summary of Key Discussion Points:

- (b)(5); (b)(5) - Deliberative Process Privilege
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-
- **Vetting:** Standard vetting could take weeks/months; staff transitions may cause delays. (b)(5); (b)(5)
(b)(5); (b)(5) - Deliberative Process Privilege
- **Award Mechanism:** Payment on meeting milestones (difficult to determine milestones). USAID to initiate the award due to timing but will be overseen/handled by State.
- **Organization (GHF)** (b)(5); (b)(5) - Deliberative Process Privilege
(b)(5); (b)(5) - Deliberative Process Privilege
- **Timeline Concerns:** BHA staff leaving (6/24 & 7/01) and potential delays and pause in work due to transition will impact vetting. The process usually takes at least 30 days.
- **Waivers/Approvals:** Will need to send memos to SecState for review and waiving/streamlining requirements as well as Consular Letter. Pre-approval/Letter to Pursue requested.
- **Congressional Concerns:** Anticipate congressional concerns both from side vetting and preventing aid from reaching Hamas side and from humanitarian aid and policy side.
- (b)(5); (b)(5) - Deliberative Process Privilege Documentation is critical for future inquiries.
- **Due Outs:**
 - (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege
 - (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege
- **Action Items:**
 - (b)(5); (b)(5) - Deliberative Process Privilege
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June 17, 2025

Overall Meeting Notes:

- Goals for the meeting, (b)(5); (b)(5) - Deliberative Process Privilege
(b)(5); (b)(5) - Deliberative Process Privilege
 - (b)(6) This is a sensitive topic in the news, (b)(5); (b)(5) - Deliberative Process Privilege
(b)(5); (b)(5) - Deliberative Process Privilege
(b)(5); (b)(5) - Deliberative Process Privilege State cannot execute at the moment, Sec State Rubio asking USAID to execute.
 - (b)(5); (b)(5) - Deliberative Process Privilege looking at 30M, (b)(5); (b)(5) - Deliberative Process Privilege
(b)(5); (b)(5) - Deliberative Process Privilege
 - (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege
 - (b)(6) SecState waiver, \$30 million in IDA funds.
(b)(5); (b)(6); (b)(5) - Deliberative Process Privilege
- Mission Order 21: Ken can change requirements but may want to get delegation from Sec State.
 - We outline thresholds and implementations of vetting to Hill. There is an outline for Awards in general, which can be changed for

GHF Award Discussion Meeting Notes

June 17, 2025

individual/specific awards. (b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(6); (b)(5) - Deliberative Process Priv

GHF Award Discussion Meeting Notes

June 17, 2025

- DUE OUT: One pager to be sent from (b)(6) to meeting participants.
- (b)(6) Clarification that Israel is allowing other food aid, WFP, World Central Kitchen and a few others.
- We have not done awards in five months and have not kept up with EOs. Need to ensure that we are inline.
- Signator: given high level waivers will the signator be high-level as well? → Will go up to Ken, Jeremy, SecState.
- Venezuela: Administrator of USAID was signator so their is past precedent and memo outlining the deviation.
- Abbreviated versions for signing, who would be best to consult → POCs (b)(6) and (b)(6)
-

Participants Names & Titles:

- (b)(6)
- In-Person: MR Ken Jackson, (b)(6)
- (b)(6)

~~(SBU)~~ AtA Meisburger's Meeting with Gaza Humanitarian Foundation

Desired Outcomes

A stronger understanding of how the Gaza Humanitarian Foundation (GHF) intends to work in the broader humanitarian system and how the safety of beneficiaries and humanitarian workers will be ensured.

Participant List

The meeting will take place between the White House, NSC, USAID, State and representatives from the GHF.

Talking Points

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

Attachments:

Tab 1 – Background Information

Tab 1: Background Information

Background

Gaza

On May 18, 2025 Israeli authorities' decided to allow limited humanitarian access to Gaza ending a complete humanitarian blockade that began on March 1. This access is intended to provide a brief gap fill before the GHF becomes operational. The latest IPC analysis (12 May) confirmed that nearly half a million people are facing catastrophic hunger from May to September 2025. The entire population is acutely food insecure and requires urgent humanitarian assistance. Malnutrition is surging, with over 70,000 children and 18,000 pregnant and breastfeeding women requiring urgent treatment.

Since approval was granted, (b)(6) through the Logistics Cluster, has facilitated the entry of aid via the (b)(6). These shipments include wheat flour for bakeries, nutritional products for children, and medical supplies.

The IDF escalated military operations against Palestinian armed groups in Gaza on May 15, including mobilizing a large-scale ground operation, and Gol Prime Minister Benjamin Netanyahu stated on May 19 that Israel intends to control the entirety of Gaza indefinitely. Combat and IDF evacuation orders displaced an estimated 599,104 people between March 18 and May 21, including approximately 161,506 people between May 15 and 21 alone, (b)(6) reports. 71 percent of Gaza's territory was already under evacuation orders or part of the Gol-designated buffer zone as of May 14, prior to the issuance of the most recent evacuation orders, according to the UN. Both newly displaced people and those continuing to shelter in overcrowded, insufficient conditions need shelter assistance.

USG Response

BHA and PRM currently have \$62 million dollars in prepositioned goods ready to enter Gaza. These prepositioned goods include food and hygiene items that CRS and WFP have procured as part of U.S. funded humanitarian assistance awards. (b)(6) and (b)(5) are trusted humanitarian partners in Gaza. (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

GHF

The Gaza Humanitarian Foundation was registered as a 501 C3 in the US as well as in Switzerland and is supported by the USG and Israel to distribute humanitarian aid in Gaza (focused on food parcels and hygiene products). The (b)(6) was a co-founder of (b)(6). They intend to establish four distribution sites that will have security provided by "experienced professionals, including through a sub-contracted firm that previously secured the (b)(6) during the recent ceasefire".

Humanitarian Community Response to GHF

The humanitarian community has emphasized several issues and concerns about the GHF plan, such as: increased diversion risks as beneficiaries are exposed to looters, profiteers, and Hamas in areas surrounding the distribution sites as they enter/exit; many civilians won't be able to

carry a heavy load (20 kg) across Gaza where there are no functional roads, no transport, and a high number of UXOs, in particular child-headed households, elderly and disabled; potential for causing further family separation; a severely reduced number of distribution sites (using armed actors) is likely to result in mobs and the potential for lethal violence used for crowd control.

(b)(6)

(b)(6) Engaging with humanitarian experts on developing a plan for the GHF would help mitigate the potential of repeating past mistakes. Many Humanitarian actors have made it clear that they will not participate in any scheme that does not adhere to the global humanitarian principles of humanity, impartiality, independence and neutrality.

Approved: Bureau for Humanitarian Assistance –

I confirm the drafter received guidance on this paper’s intent, objectives, topics, scope, and structure. ☐ **Yes** ☐ **No**

Drafted: (b)(6), cell: (b)(6)

Cleared

Bureau	Name	Clearance Status	Date
(b)(6)		Clear	5/22/25
		Clear	5/22/25



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@usaid.gov>

Action: (b)(6) - GHF docs

(b)(6) @usaid.gov>

Fri, Jun 20, 2025 at 11:57 AM

To: (b)(6) @usaid.gov>

Hi (b)(6)

For the PARA, (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege I extrapolated the below from 2 CFR 200.206:(b)(5); (b)(5) -
Deliberative
Process
Privilege

Copy of the articles of incorporation or other documentation which substantiates the legal character or registration of the entity in the country, and region/municipality of operation, as appropriate.

List of principals of GHF and an organization structure.

History of past performance.

Financial and accounting to determine cash flow and management.

- Any independent audit reports or findings.

Attached are the docs that they submitted for the PARA (b)(5); (b)(5) - Deliberative Process Privilege

(b)(6) So what I'd like from you is for you to review the documents that they submitted and are attached and provide me with (b)(5); (b)(5) - Deliberative Process Privilege It'd be great to get your assessment by 2pm.

Thanks,

(b)(6)

(b)(6)

(b)(6)

USAID Bureau for Humanitarian Assistance (USAID/BHA)

Mobile (b)(6)

Email: (b)(6) @usaid.gov

SIPR: (b)(6) @state.sgov.gov

(b)(6)

----- Forwarded message -----

From: (b)(6) @usaid.gov>

Date: Wed, Jun 18, 2025 at 5:24 PM

Subject: Quick turnaround asks to proceed with USAID grant to GHF

To: (b)(6) @ghf.org>

Cc: (b)(6) @ghf.org>, (b)(6) @usaid.gov> (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov>

Hi (b)(6)

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Following up my earlier email, the plan for the \$30M will be a fixed amount award (FAA). The way this works is: you hit milestones, get paid. We're doing all we can to expedite this, so Jeremy will waive typical pre-award requirements of first-time entities like yours. We will incorporate those basic steps like SAM registration and counterterrorism partner vetting as early milestones.

If you can get the following to us by OOB Friday, we'll continue to work hard to expedite this. Can you and/or your team provide the following to those CCed?

- 1) Technical Activity Narrative/Program Description
- 2) Detailed or Itemized Budget
- 3) Detailed Budget Narrative
- 4) SF-424, SF-424A, and SF-424B (see [grants.gov](https://www.grants.gov))
- 5) Signed Certifications and Assurances (required for USAID awards)
- 6) All applicants require a Risk Assessment and Management Plan (RAMP) to mitigate any violations of the U.S. Material Support Statutes (see attached for what needs to be inserted as part of the RAMP)
- 7) Pursuant to requirements in 2 CFR 200.206, we will need to complete a pre-award risk assessment. Please send us the following information:
 - Copy of the articles of incorporation or other documentation which substantiates the legal character or registration of the entity in the country, and region/municipality of operation, as appropriate.
 - List of principals of GHF and an organization structure.
 - History of past performance.
 - Financial and accounting to determine cash flow and management.
 - Any independent audit reports or findings.

BHA's Emergency Application Guidelines is a reference for GHF to prepare the technical activity narrative/program description, (b)(4)

(b)(4)

(b)(6) CCed, is the best POC regarding the RAMP. Tomorrow is a USG holiday but I'm happy to connect if that's helpful. Feel free to "reply all" with questions as we seek to move this along.

USAID Team, thanks for your tremendous lift on this--is anything I've left out? Please chime in, if so.

GHF, looking forward to working with you,

(b)(6)

United State Agency for International Development (USAID)
Office 910, 555 12th St., Washington, DC

(b)(6)

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~~Sensitive But Unclassified (SBU)~~

5 attachments

-  **2-4-25 - DE - Cert of Incorporation - Global Humanitarian Fund.pdf**
964K
-  **4-28-25 - DE - Amended Name - Gaza Humanitarian Foundation.pdf**
368K
-  **GHF Overview Governance Document v25.19.06.pdf**
240K
-  **GHF Statements In Re Past Performance Accounting and Audit.pdf**
61K
-  **Non-Profit Corp Initial Resolutions - Global Humanitarian Fund.pdf**
35K



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(b)(6)

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@usaid.gov>

Fwd: (SBU) GHF award package and draft memo

(b)(6) @usaid.gov>

Wed, Jul 16, 2025 at 12:51 PM

To: (b)(6) @usaid.gov>

(b)(6)

Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development

Office (b)(6)

(b)(6)

U.S. Agency for International Development

----- Forwarded message -----

From: (b)(6) @usaid.gov>

Date: Tue, Jun 24, 2025 at 12:00 PM

Subject: (SBU) GHF award package and draft memo

To: (b)(6) @state.gov>, (b)(6) @state.gov>, (b)(6) @state.gov>

(b)(6) @state.gov>, (b)(6) @state.gov>, (b)(6) @state.gov>, (b)(6) @state.gov>

(b)(6) @state.gov>

Cc: (b)(6) @usaid.gov>

~~SBU~~

Hi all,

Please find attached the draft action memo and the full award package from GHF. I've been asked to share this with you as info, not clearance. Happy to discuss after 1:30 if needed. Thanks

(b)(6)

Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development

Office (b)(6)

(b)(6)

U.S. Agency for International Development

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3 attachments~~(SBU)~~ Action Memo Gaza Humanitarian Foundation.docx
355KGHF Grant Proposal (b)(4) zip
2637KGHF 2025 Budget Summary (v2 costs details) (1).pdf
247K



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(b)(6)

@usaid.gov>

Fwd: Readout - GHF meeting

(b)(6)@usaid.gov>

Wed, Jul 16, 2025 at 12:47 PM

To: (b)(6)@usaid.gov>

(b)(6)

Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development
Office (b)(6)

(b)(6)

(b)(6)

U.S. Agency for International Development

----- Forwarded message -----

From: (b)(6)@usaid.gov>

Date: Thu, May 29, 2025 at 5:13 PM

Subject: Readout - GHF meeting

To: (b)(6)@usaid.gov>

Hi (b)(6)

NEA/AC called me now to give a readout of the GHF meeting from this morning that they received from (b)(6) I still haven't heard back from Tim. (b)(6); (b)(5) - Deliberative Process Privilege

(b)(4); (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

(b)(6)

Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development
Office (b)(6)

(b)(6)

(b)(6)

U.S. Agency for International Development

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(b)(6)

@usaid.gov>

Re: GHF Award

(b)(6) @usaid.gov> Mon, Jun 16, 2025 at 5:05 PM
 To: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
 (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
 (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
 Cc: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
 (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
 (b)(6)

Bumping this email up as I just spoke with (b)(6). Is anyone available tomorrow to talk through this email with (b)(6) and others from the Front Office? It sounds like this is still a live issue, and that Jeremy is interested in understanding what the requirements for a new award may be, and what a reasonable timeline is under very expedited conditions. I am paraphrasing from my conversation with (b)(6) so please consider this a general framing subject to clarification from the Front Office.

(b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

(b)(6) can you kindly set something up? In full transparency, (b)(6) morning but you can do this without me, or we can find a moment later in the afternoon. (b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

Lastly, (b)(6) it'd be good to have a notetaker as I imagine the next step will be an info memo on these requirements. I can support you if I am present but recognize the show must go on and you may need to come together in the morning.

Happy to answer questions by email and (b)(6) please jump in if I've mischaracterized.

Thank you,

(b)(6)

(b)(6)

Bureau for Humanitarian Assistance (BHA)

United States Agency for International Development (USAID)

Cell: (b)(6)

Office: (b)(6)

(b)(6) @usaid.gov (b)(6) @state.sgov.gov

On Mon, Jun 16, 2025 at 4:19 PM (b)(6) @usaid.gov> wrote:

Hi (b)(6) do you have a moment to touch base on this? Jeremy is requesting some insight into it. I'm at (b)(6) if that's easiest.

Thanks,

(b)(6)

United State Agency for International Development (USAID)

Office 910, 555 12th St., Washington, DC

(b)(6)

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----- Forwarded message -----

From: (b)(6)@usaid.gov>
Date: Mon, Jun 16, 2025 at 3:52 PM
Subject: Fwd: GHF Award
To: (b)(6)@usaid.gov>

(b)(6)

USAID Office of Acquisition and Assistance

----- Forwarded message -----

From: (b)(6)@usaid.gov>

Date: Fri, Jun 13, 2025 at 10:01 AM

Subject: Re: GHF Award

To: (b)(6)@usaid.gov>

CC: (b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov>, (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov>, (b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov>

Hi (b)(6) and Team,

Thank you for providing this detailed information. I will ensure it is shared so that we can proceed appropriately.

(b)(6)

(b)(6) USAID

On Thu, Jun 12, 2025 at 6:42 PM (b)(6)@usaid.gov> wrote:

Hi (b)(6)

~~(b)(6)~~ I wanted to share this with you in the event that you do receive information or an instruction for USAID to fund GHF. (b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

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(b)(6)

(b)(6)

Bureau for Humanitarian Assistance (BHA)

United States Agency for International Development (USAID)

Cell

Office: (b)(6)

(b)(6) @usaid.gov

(b)(6) @state.sgov.gov

On Thu, Jun 12, 2025 at 7:02 AM (b)(6) @usaid.gov> wrote:

Good morning, (b)(6)

I must have lost the thread as I wasn't tracking a decision with S and heard this would be all managed at State.

(b)(5); (b)(5) - Deliberative Process Privilege

We will huddle today with a small group here and get back to you in case there are outstanding issues.

Best

(b)(6)

(b)(6)

USAID Bureau for Humanitarian Assistance

On Wed, Jun 11, 2025 at 6:06 PM (b)(6) @usaid.gov> wrote:

Hi all,

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I'm writing to let you know that the funds for GHF have been approved by S. We are currently waiting for the memo to be returned, but we want to be prepared so we can proceed as quickly as possible once it arrives. Thank you!

(b)(6)

(b)(6)

USAID

~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~

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~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~



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(b)(6)

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Re: GHF Award

(b)(6) @usaid.gov>

Thu, Jun 12, 2025 at 7:33 AM

To: (b)(6) @usaid.gov>

Cc: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov>, (b)(6) @usaid.gov>

Good morning,

I'm also surprised by this development. We saw a "proposal" that went to Witkoffs team last week, but nothing more. NEA is not tracking the S memo, I talked to them yesterday evening.

I'm free to huddle this morning after 10 am.

(b)(6)

Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development

Office (b)(6)

(b)(6)

U.S. Agency for International Development

(b)(5);
(b)(6);

On Thu, Jun 12, 2025 at 7:07 AM (b)(6) @usaid.gov> wrote:

Good morning. Am a bit surprised to hear about this but you did flag that a "proposal" did get transmitted. Assuming NEA or someone in (b)(6) team wrote the memo. I'm not clear if anyone has recently flagged that there are other requirements besides funding but I'm sharing this email as a potential head's up.

Also you all may be fully tracking this and in full transparency I've been fully engrossed in State GFS conversations for the last two days and have not had my radar up for Gaza.

Should a group meet today and compare notes?

Thanks.

(b)(6)

(b)(6)

USAID Bureau for Humanitarian Assistance

----- Forwarded message -----

From: (b)(6) @usaid.gov>

Date: Thu, Jun 12, 2025 at 7:02 AM

Subject: Re: GHF Award

To: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>

CC: (b)(6) @usaid.gov>

Good morning (b)(6)

I must have lost the thread as I wasn't tracking a decision with S and heard this would be all managed at State. There

(b)(5); (b)(5) - Deliberative Process Privilege

We will huddle today with a small group here and get back to you in case there are outstanding issues.

Best,

(b)(6)

USAID Bureau for Humanitarian Assistance

On Wed, Jun 11, 2025 at 6:06 PM (b)(6)@usaid.gov> wrote:

Hi all,

I'm writing to let you know that the funds for GHF have been approved by S. We are currently waiting for the memo to be returned, but we want to be prepared so we can proceed as quickly as possible once it arrives. Thank you!

(b)(6)

(b)(6)

USAID

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~~Sensitive But Unclassified (SBU)~~

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~~Sensitive But Unclassified (SBU)~~



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(b)(6)

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@usaid.gov>

Re: GHF Award

(b)(6) @usaid.gov>

Wed, Jun 18, 2025 at 10:08 AM

To: (b)(6) @usaid.gov>

Cc: (b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov>

Folks, thanks so much for the meeting yesterday. Jeremy confirmed he's prepared to waive vetting to expedite this with the hope of kicking off the award by the end of the week.

In light of tomorrow's holiday, I think it'd make sense to solicit the basics, including the risk

(b)(5); (b)(5) - Deliberative Process Privilege

For those who haven't seen it, here's their initial proposal.

(b)(6) said he expected a huddle this AM--please let me know how the FO can support. I'll give a heads up to GHF that they'll need to be responsive for use to move this by COB Friday.

Talk soon,

(b)(6)

United State Agency for International Development (USAID)

(b)(6) 555 12th St., Washington, DC

(b)(6)

On Mon, Jun 16, 2025 at 5:05 PM (b)(6) @usaid.gov> wrote:

(b)(6)

Bumping this email up as I just spoke with (b)(6) Is anyone available tomorrow to talk through this email with (b)(6) and others from the Front Office? It sounds like this is still a live issue, and that Jeremy is interested in understanding what the requirements for a new award may be, and what a reasonable timeline is under very expedited conditions. I am paraphrasing from my conversation with (b)(6) so please consider this a general framing subject to clarification from the Front Office.

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(6) can you kindly set something up? In full transparency, (b)(6) morning but you can do this without me, or we can find a moment later in the afternoon (b)(6) I also flagged for

(b)(5); (b)(6); (b)(5) - Deliberative Process Privilege

Lastly, (b)(6) it'd be good to have a notetaker as I imagine the next step will be an info memo on these requirements. I can support you if I am present but recognize the show must go on and you may need to come together in the morning.

Happy to answer questions by email and (b)(6) please jump in if I've mischaracterized.

Thank you,

(b)(6)

(b)(6)

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Bureau for Humanitarian Assistance (BHA)

United States Agency for International Development (USAID)

Cell: (b)(6)

Office: (b)(6)

(b)(6)@usaid.gov

(b)(6)@state.sgov.gov

On Mon, Jun 16, 2025 at 4:19 PM (b)(6)@usaid.gov> wrote:

Hi (b)(6) do you have a moment to touch base on this? (b)(6) is requesting some insight into it. I'm at (b)(6) if that's easiest.

Thanks,

(b)(6)

United State Agency for International Development (USAID)

(b)(6) 555 12th St., Washington, DC

(b)(6)

----- Forwarded message -----

From: (b)(6)@usaid.gov>

Date: Mon, Jun 16, 2025 at 3:52 PM

Subject: Fwd: GHF Award

To: (b)(6)@usaid.gov>

(b)(6)

USAID Office of Acquisition and Assistance

----- Forwarded message -----

From: (b)(6)@usaid.gov>

Date: Fri, Jun 13, 2025 at 10:01 AM

Subject: Re: GHF Award

To: (b)(6)@usaid.gov>

CC: (b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)

(b)(6)@usaid.gov>

Hi (b)(6) and Team,

Thank you for providing this detailed information. I will ensure it is shared so that we can proceed appropriately.

(b)(6)

(b)(6) USAID

On Thu, Jun 12, 2025 at 6:42 PM (b)(6)@usaid.gov> wrote:

Hi (b)(6)

(SBU) I wanted to share this with you in the event that you do receive information or an instruction for USAID to fund GHF. Today I pulled together a small team from OAA, CG, BHA's Middle East Office as well as our Risk Management Division. We will want to see what the Secretary has approved, but in the absence of that memo I am outlining (b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

Thank you for giving us some lead time to think this through; and let's meet at your convenience if you do see a signed memo.

(SBU) Given USAID's drawdown, we have heard that the Department of State may be preparing to take this on directly. If we do need to move it forward, below are the basic steps USAID would normally follow to provide funding. This is not an exhaustive list and we are not delving into the actual award-making process as we don't know details on the scope of any programming. But it's an initial list of items that will need to be resolved in short order. Please let us know if you have any questions.

(b)(5); (b)(5) - Deliberative Process Privilege

• **Programmatic and Policy Considerations for USAID Award Oversight:**

(b)(5); (b)(5) - Deliberative Process Privilege

- *Counterterrorism (CT) Pre-award vetting:* As noted, CT partner vetting is statutorily required and is a risk mitigation tool to mitigate USAID funding from reaching and supporting terrorists. USAID CT vets primes, subawardees, and any vendors/suppliers who received more than \$25K in USAID funding.

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(6)

(b)(6)

Bureau for Humanitarian Assistance (BHA)

United States Agency for International Development (USAID)

Cell: (b)(6)

Office: (b)(6)

(b)(6) @usaid.gov

(b)(6) @state.sgov.gov

On Thu, Jun 12, 2025 at 7:02 AM (b)(6) @usaid.gov> wrote:

Good morning (b)(6) 2025-1 T-00012 00000619978 "UNCLASSIFIED" 5/20/2026 Page 98 of 122

I must have lost the thread as I wasn't tracking a decision with S and heard this would be all managed at State.

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) so once you see any memo please do pass it along and we can look at how any move forward is possible.

(b)(5); (b)(5) - Deliberative Process Privilege

We will huddle today with a small group here and get back to you in case there are outstanding issues.

Best,

(b)(6)

USAID Bureau for Humanitarian Assistance

On Wed, Jun 11, 2025 at 6:06 PM (b)(6) @usaid.gov> wrote:

Hi all,

I'm writing to let you know that the funds for GHF have been approved by (b)(6). We are currently waiting for the memo to be returned, but we want to be prepared so we can proceed as quickly as possible once it arrives. Thank you!

(b)(6)

(b)(6) USAID

~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~

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"UNCLASSIFIED"

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~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~

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~~Sensitive But Unclassified (SBU)~~

~~Sensitive But Unclassified (SBU)~~



GHF_Grant_Proposal_to_BHA_(b)(4)_11_44_51_.pdf
87K



(b)(6) UNCLASSIFIED 5/20/2026 Page 101 of 122 @usaid.gov>

(b)(6)@usaid.gov> Fri, Jun 20, 2025 at 12:49 PM
To: (b)(6)@usaid.gov>
Cc: (b)(6)@usaid.gov>, (b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)
(b)(6)@usaid.gov>, (b)(6)@usaid.gov> (b)(6)
(b)(6)@usaid.gov>, (b)(6)@usaid.gov>, (b)(6)@usaid.gov>, (b)(6)
(b)(6)@usaid.gov> (b)(6)@usaid.gov> (b)(6)@usaid.gov>, (b)(6)
(b)(6)@usaid.gov>, (b)(6)@usaid.gov>

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(6) (b)(6)
Bureau for Humanitarian Assistance (BHA)
United States Agency for International Development (USAID)
Cell: (b)(6) Office: (b)(6)
(b)(6) @usaid.gov (b)(6) @state.sgov.gov

Adding (b)(1) here.

Given GHF submitted the docs and (b)(4) I want to ensure we're tracking.

(b)(6) are you/your team drafting the memo to Jeremy? Do we have a draft teed up?
(b)(5); (b)(5) - Deliberative Process Privilege Or if not you/your team, who?
(b)(6) any considerations on your end in light of the expedited timeline here?

If a prior memo on this was approved, I haven't seen it: let's just ensure what we submit covers our bases.

I think Monday is still a reasonable timeline assuming he gets a real budget back to us.

Please chime in with your thoughts/questions. Thanks again for prioritizing this.

(b)(6)

United States Agency for International Development (USAID)
Office (b)(6) 555 12th St., Washington, DC
(b)(6) 6):

Thanks, (b)(6)

I'll inquire again about the memo.

(b)(6) thank you for plugging in (b)(6) I never take that lightly.

All this sounds great.

Assuming they stick to their COB Friday delivery date, I agree with the Monday/Tuesday timeline.

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Thanks again,

(b)(6);
(b)(5) -

(b)(6)

United State Agency for International Development (USAID)
Office (b)(6) 555 12th St., Washington, DC

(b)(6)

On Wed, Jun 18, 2025 at 7:40 PM (b)(6)@usaid.gov> wrote:

(b)(5); (b)(6); (b)(5) - Attorney-Client Privilege; (b)(5) - Deliberative Process Privilege

(b)(6)

(b)(6)

U.S. Agency for International Development
Office of the General Counsel
555 12th St, NW
Washington, DC 20004
M (b)(6)
USAID.gov (b)(6)@usaid.gov | @USAID

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On Wed, Jun 18, 2025 at 5:05 PM (b)(6)@usaid.gov> wrote:

Thanks so much.

I'll pass this along to GHF for OOB Friday.

(b)(5); (b)(6); (b)(5) - Attorney-Client Privilege; (b)(5) - Deliberative Process Privilege

Again, I really appreciate the heavy lift on this.

(b)(6)

United State Agency for International Development (USAID)
Office (b)(6) 555 12th St., Washington, DC

202-899-0823

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On Wed, Jun 18, 2025 at 4:50 PM (b)(6)@usaid.gov> wrote:

Good afternoon (b)(6)

Thanks for the confirmation and direction from F Director Jeremy Lewin. Per the meeting yesterday, the mechanism will be a fixed amount award (FAA) and we can incorporate SAM registration and counterterrorism partner vetting as milestones so as not to delay funding/obligation, given this leadership decision.

BHA's Emergency Application Guidelines is a reference for GHF to prepare the technical activity narrative/program description. (b)(4) We will assume

(b)(4)

The below is what is required for USAID to fund the Gaza Humanitarian Fund. Please send the below to GHF and the team stands ready to review the requested documents:

- 1) Technical Activity Narrative/Program Description
- 2) Detailed or Itemized Budget
- 3) Detailed Budget Narrative,
- 4) SF-424, SF-424A, and SF-424B (see [grants.gov](https://www.grants.gov))
- 5) Signed Certifications and Assurances (required for USAID awards)
- 6) All applicants require a Risk Assessment and Management Plan (RAMP) to mitigate any violations of the U.S. Material Support Statutes (see attached for what needs to be inserted as part of the RAMP)
- 7) Pursuant to requirements in 2 CFR 200.206, we will need to complete a pre-award risk assessment. Please send us the following information:
 - Copy of the articles of incorporation or other documentation which substantiates the legal character or registration of the entity in the country, and region/municipality of operation, as appropriate.
 - List of principals of GHF and an organization structure.
 - History of past performance.
 - Financial and accounting to determine cash flow and management.
 - Any independent audit reports or findings.

Regards,

(b)(6)

On Wed, Jun 18, 2025 at 10:08 AM (b)(6)@usaid.gov> wrote:

Folks, thanks so much for the meeting yesterday. Jeremy confirmed he's prepared to waive vetting to expedite this with the hope of kicking off the award by the end of the week.

In light of tomorrow's holiday, I think it'd make (b)(5); (b)(5) - Deliberative Process

(b)(5); (b)(5) - Deliberative Process Privilege

For those who haven't seen it, here's their initial proposal.

(b)(6) said he expected a huddle this AM--please let me know how the FO can support. I'll give a heads up to GHF that they'll need to be responsive for use to move this by COB Friday.

Talk soon,

(b)(6)

United States Agency for International Development (USAID)

Office (b)(6) 555 12th St., Washington, DC

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"UNCLASSIFIED"

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(b)(6)

(b)(6) On Mon, Jun 16, 2025 at 5:05 PM (b)(6) @usaid.gov> wrote:

(b)(6)

Bumping this email up as I just spoke with (b)(6). Is anyone available tomorrow to talk through this email with (b)(6) and others from the Front Office? It sounds like this is still a live issue, and that (b)(6) is interested in understanding what the requirements for a new award may be, and what a reasonable timeline is under very expedited conditions. I am paraphrasing from my conversation with (b)(6) so please consider this a general framing subject to clarification from the Front Office.

I've outlined that our understanding of normal requirements are still the same as outlined below.

(b)(5); (b)(5) - Deliberative Process Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

Team

OAA, (b)(6) also asked if there were certain instruments which might make better sense or lend themselves to expediency. I defer to you all on that, but did flag that the requirements below (like SAM registration, pre-award survey) were broad preconditions.

(b)(6) can you kindly set something up? In full transparency, (b)(6)

(b)(6) tomorrow morning but you can do this without me, or we can find a moment later in the afternoon. (b)(6) I also flagged for (b)(6) that you had heard about NEA's potential plans to do an award, and it may be useful to check with them and see if they have a plan still in place.

Lastly, (b)(6), it'd be good to have a notetaker as I imagine the next step will be an info memo on these requirements. I can support you if I am present but recognize the show must go on and you may need to come together in the morning.

Happy to answer questions by email and (b)(6) please jump in if I've mischaracterized.

Thank you,

(b)(6)

(b)(6)

Bureau for Humanitarian Assistance (BHA)

United States Agency for International Development (USAID)

Cell: (b)(6)

Office: (b)(6)

(b)(6) @usaid.gov

(b)(6) @state.sgov.gov

On Mon, Jun 16, 2025 at 4:19 PM (b)(6) @usaid.gov> wrote:

Hi (b)(6), do you have a moment to touch base on this? Jeremy is requesting some insight into it. I'm at (b)(6) if that's easiest.

Thanks,

(b)(6)

United States Agency for International Development (USAID)

Office (b)(6) 555 12th St., Washington, DC

(b)(6)

----- Forwarded message -----

From: (b)(6) @usaid.gov>

Date: Mon, Jun 16, 2025 at 3:52 PM

Subject: Fwd: GHF Award

To: (b)(6) @usaid.gov>



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(b)(6)

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@usaid.gov>

~~SBU~~ - Priority INFO - Minimum Risk Requirements/Oversight for GHF

(b)(6) @usaid.gov> Tue, Jun 17, 2025 at 11:27 PM
To: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
(b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6) @usaid.gov>
(b)(6) @usaid.gov>, (b)(6) @usaid.gov>
Cc: (b)(6) @usaid.gov>

~~SBU~~

Hi All,

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Thanks.

(b)(6)

Office of Humanitarian Business and Management Operations

USAID Bureau for Humanitarian Assistance (USAID/BHA)

Mobile: (b)(6)

Email: (b)(6) @usaid.gov

SIPR: (b)(6) @state.sgov.gov

(b)(6)

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4 attachments**BHA FAA Eligibility Checklist Internal Resource July 2022 (1).pdf**
447K**ANNEX 1 - Risk Assessment and Management Plan January 2025 (1).pdf**
368K

(b)(5); (b)(5) - Deliberative Process Privilege



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(b)(6)

@usaid.gov>

SBU: GHF Funding & Risk Management Approach

(b)(6) @usaid.gov>

Fri, May 30, 2025 at 1:57 PM

To: (b)(6) @usaid.gov> (b)(6) @usaid.gov> (b)(6) @usaid.gov>

~~SBU~~

Please see the below--if we are to fund GHF, a pre-award survey, pre-award risk assessment and pre-award vetting would need to be done.

(b)(6)

Chief, Audit, Risk and Performance Management Division

Office of Humanitarian Business and Management Operations

USAID Bureau for Humanitarian Assistance (USAID/BHA)

Mobile: (b)(6)

Email: (b)(6) @usaid.gov

SIPR: (b)(6) @state.sgov.gov

"Don't Admire the problem, just execute" ~ LJR II

----- Forwarded message -----

From: (b)(6) @usaid.gov>

Date: Fri, May 30, 2025 at 1:56 PM

Subject: ~~SBU~~: GHF Funding & Risk Management Approach

To: (b)(6) @usaid.gov> (b)(6) @usaid.gov>, GC.BHA (RESPONSE) <gc.bha.response@usaid.gov>, (b)(6)

(b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov>

Cc: (b)(6) @usaid.gov>, (b)(6) @usaid.gov>, (b)(6)

(b)(6) @usaid.gov> (b)(6) @usaid.gov>, (b)(6) @usaid.gov>

~~SBU~~

Hi All,

Per a conversation with M/OAA colleagues (b)(6), we discussed (b)(5); (b)(5) -

(b)(5); (b)(5) - Deliberative Process Privilege

Deliberative Process
Privilege

(b)(5); (b)(5) - Deliberative Process Privilege

2025-LIT-00012

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Please let me know if you have any questions or need additional information.

Thanks,

(b)(6)

(b)(6)

Office of Humanitarian Business and Management Operations

USAID Bureau for Humanitarian Assistance (USAID/BHA)

Mobile: (b)(6)

Email: (b)(6)@usaid.gov

SIPR: (b)(6)@state.sgov.gov

7/16/25, 1:00 PM

USAID Mail - ~~Subj:~~ GHF Funding & Risk Management Approach

(b)(6)

2025-LIT-00012 00000619978

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